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Investment Insights from Silicon Valley

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*Source: Allianz Global Investors GmbH.

The high street bites back

For some time, high street retailers have failed to pose a credible defence of their position in the face of the march of e-commerce. Groups such as Amazon have been allowed a competitive free rein and have grown largely untroubled by bricks and mortar businesses. While we would not suggest that the tide has turned, we do see some retailers making a more robust job of fighting back, and emerging as a greater competitive threat to the main e-commerce names than they have been to date.

One example would be Walmart. Since buying Jet.com in 2016, the grocery giant has seen its US e-commerce sales soar, gaining 20-30% per year. It is undertaking real innovation in the grocery market with initiatives such as in-store collection. The group is trying a range of different strategies, seeing what gains traction with the consumer. While the model they are using may impact on margins, at least it is putting up a defence.

We see this elsewhere as well. Best Buy, for example, is seeing stabilisation in its same-store sales. It is experimenting with in-store entertainment experiences and looking at how it can remain relevant in a post-Amazon world. At the same time, Amazon appears to be acknowledging the limits of e-commerce with the development of its 'Amazon Go' grocery store offering - its first retail outlet opened in Seattle last month.

The real innovation, however, is emerging from China. Alibaba has been moving into offline retail,

recently buying an appliance company. Founder Jack Ma is experimenting with new food concepts – instore food preparation, for example, where people can take away their food or have it delivered. As Ma points out, e-commerce is still only around 25% of overall retailing in China, and the group needs to go after the other 75%. To do this, they need to make their 'tenants' stronger – the marketplace is only as good as what it has to sell.

Software as a service

Software as a service should be a notable beneficiary of the US Government's new tax bill, which was recently passed. To date, companies have had a significant tax incentive to keep money offshore. This has meant that many have borrowed in the US rather than repatriate capital and take a taxation hit.

The new measures levy a steeper-than-expected charge on the trillions of dollars of earnings held by US companies overseas as a means to pay for tax cuts elsewhere. The package imposes a 15.5% one-off tax on offshore cash, coupled with an 8% levy on less liquid assets. In one fell swoop, companies have little incentive to hold capital offshore, and are likely to repatriate capital. Rising interest rates are also likely to act as a deterrent to some of the schemes that have been put in place to date. As a result, there is a lot of capital coming back to the US.

In our view, this is likely to give software as a service (SaaS) companies a natural boost. It will pull

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forward capital spending and technology spend can be set off against taxation. Spending on software and hardware is likely to be quite robust this year but major tech companies are saying that while they have all this capital, they need another headquarters outside Silicon Valley to support their development efforts. All this is likely to support a good environment for enterprise spending in the year ahead.

Big problems need big solutions

The biggest problems often throw up the most fertile investment opportunities. Identifying these problems and the companies that present a credible solution is an important part of our investment process.

Arguably the biggest problem we face today is global warming. This is not merely pollution, but all sorts of related societal problems – health issues, extreme weather events, even a decline in the value of real estate. Elon Musk, CEO of Tesla has set a challenge by saying ‘let’s electrify’. Certainly, 30-40% of CO2 emissions come from transportation, so if that can be addressed, we are considerably closer to solving the problem. And, if successful, people can rightfully claim to be part of the solution. In this way, industries are stepping up and solving the problem.

Technology is also a solution elsewhere. For example, there is a lack of manual labour available around the world, and it is difficult to find people willing to do repetitive tasks. Automation and artificial intelligence are part of the solution to this problem. Robots are increasingly being used to support these repetitive tasks. People end up with more interesting jobs as a result.

Samsung versus Apple

Samsung has come a long way in a few short years, and its mobile phones now represent a genuine challenge to their Apple equivalents, particularly as Apple has moved up the price scale. Samsung, many conclude, has better hardware and at lower cost. In theory, this could spell bad news for Apple and pose a threat to its so-called ‘supercycle’ of upgrade activity.

The problem for Samsung is that it is not just competing with Apple phones, but with the Apple ecosystem. Although Samsung’s products are typically cheaper, Apple manages to integrate its apps into its users’ lives.

The Samsung environment is in flux. Samsung has made it clear it would rather build its own ecosystem than be beholden to Google Play. At the moment, Google is making most of the money from the system, and may ultimately end up building hardware to challenge Samsung. It currently has its Pixel phone, for example. As such, it is an uncomfortable relationship.

This matters most in China, where Google is not available. This means that the Samsung experience is very poor compared to Apple in the biggest android market in the world. For Samsung, the whole relationship is insecure. Moreover, Samsung’s sales have been deteriorating in China over recent years and it no longer appears in the top five smartphone manufacturers in the Chinese market.

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